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#### **Description**

Special promotional programs are intended to advance the City's economy by promoting the City of San Diego as a visitor destination in the national and international marketplace. The Special Promotional Programs Department supports programs that increase hotel occupancy and attract industry resulting in the generation of Transient Occupancy Tax (TOT) and other revenue. The Department and its programs are funded by TOT and furthermore help to develop, maintain, and enhance visitor-related facilities, as well as support the City's cultural amenities and natural attractions.



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**Department Summary** 

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	F	Y2013–2014 Change
FTE Positions (Budgeted)	0.00	0.00	0.00		0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$	-
Non-Personnel Expenditures	70,532,814	72,761,480	87,049,815		14,288,335
Total Department Expenditures	\$ 70,532,814	\$ 72,761,480	\$ 87,049,815	\$	14,288,335
Total Department Revenue	\$ 70,643,037	\$ 74,282,640	\$ 81,131,361	\$	6,848,721

## **Transient Occupancy Tax Fund**

**Department Expenditures** 

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	F`	Y2013–2014 Change
Arts, Culture, & Community Festivals	\$ 6,852,397	\$ 6,873,250	\$ 8,490,000	\$	1,616,750
Discretionary Funding	30,458,110	14,493,278	15,846,272		1,352,994
Economic Development Programs	1,368,020	1,805,000	1,805,000		-
Safety & Maint - Visitor Related Facilities	30,386,468	49,589,952	60,908,543		11,318,591
Total	\$ 69,064,995	\$ 72,761,480	\$ 87,049,815	\$	14,288,335

**Significant Budget Adjustments** 

	FTE	Expenditures	Revenue
Support to Other Funds Adjustment to the annual allocations which support debt service payments and operating costs for Mission Bay/Balboa Park Improvements, Convention Center, QUALCOMM Stadium, PETCO Park, and the Trolley Extension Reserve.	0.00	\$ 12,995,555	\$ -
Penny for the Arts Funding Adjustment to reflect the addition of expenditures for the Penny for the Arts Blueprint.	0.00	1,600,000	-
One-Cent Discretionary Adjustment to reflect the increase in One-Cent TOT to support the General Fund.	0.00	1,352,994	-
Funding for Council District 9 Adjustment to reflect the full year discretionary Transient Occupancy Tax funding allocated to Council District 9.	0.00	16,750	-
Support for Safety and Maintenance of Visitor-Related Facilities Support to reimburse the General Fund for expenditures associated with with the safety and maintenance of visitor-related facilities.	0.00	(1,676,964)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	6,848,721
Total	0.00	\$ 14,288,335	\$ 6,848,721

**Expenditures by Category** 

, , , ,	FY2012 Actual	FY2013 Budget	FY2014 Proposed	F	Y2013-2014 Change
NON-PERSONNEL					
Supplies	\$ 1,138	\$ -	\$ -	\$	-
Contracts	25,303,058	29,641,200	30,476,509		835,309
Information Technology	253	-	-		-
Transfers Out	43,760,545	43,120,280	56,573,306		13,453,026
NON-PERSONNEL SUBTOTAL	\$ 69,064,995	\$ 72,761,480	\$ 87,049,815	\$	14,288,335
Total	\$ 69,064,995	\$ 72,761,480	\$ 87,049,815	\$	14,288,335

**Revenues by Category** 

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY	/2013–2014 Change
Other Revenue	\$ 1,144	\$ -	\$ -	\$	-
Transient Occupancy Tax	70,641,893	74,282,640	81,131,361		6,848,721
Total	\$ 70,643,037	\$ 74,282,640	\$ 81,131,361	\$	6,848,721

#### **Special Promotions**

Special Promotions	=>/00/	=>/00		
Organization / Program	FY2012 Actual		FY2013 Budget	FY2014 Proposed
	Actual		- Buuget	-roposeu-
ARTS, CULTURE, AND COMMUNITY FESTIVALS				
Creative Communities San Diego				
America's Finest City Dixieland Jazz Society	\$ -	\$	19,429	\$ _
Asian Story Theater	5,729		4,499	_
Balboa Park Cultural Partnership	_		9,566	_
Bon Temps Social Club of San Diego	24,961		20,452	_
Cabrillo Festival, Inc.	3,060		3,204	_
Casa Familiar	_		8,385	_
Central Commercial District Revitalization Corp./San Diego	5,729		4,499	_
Afterschool Strings Program				
Centre City Development Corporation	-		4,381	_
College Area Economic Development Corporation	8,995		7,861	_
Gaslamp Quarter Association	-		7,089	_
Hillcrest Business Improvement Association	13,858		11,979	_
The Historic Old Town Community Foundation	_		13,867	_
Italian American Art and Culture Association of San Diego	10,403		11,054	_
Jacobs Center for Neighborhood Innovation	18,042		15,339	_
Kalusugan Community Services	14,323		11,248	_
Kiwanis Club of Tierrasanta, San Diego, CA	_		2,153	_
Linda Vista Multi-Cultural Fair and Parade	6,063		4,938	_
Little Italy Association	23,600		18,279	_
Media Heritage, Inc./Filmout San Diego	9,179		7,149	_
Mira Mesa Theatre Guild	_		3,592	_
Musicians for Education	_		4,499	_
North Park Organization of Businesses	7,956		7,797	_
NTC Foundation	6,334		4,678	_
Nu-Way Operation BHILD	6,595		3,952	_
Ocean Beach Merchants Association	17,028		14,004	_
Pacific Beach Community Development Corporation	13,034		9,887	_
Pacific Southwest Wildlife Arts, Inc.	9,329		6,305	_
PASACAT	3,724		2,853	_
Point Loma Foundation	9,608		_	_
Point Loma Summer Concerts	_		10,009	_
Rancho de los Penasquitos Town Council	5,005		3,469	_
Rolando Community Council	5,644		4,363	_
San Diego Armed Services YMCA	24,961		20,452	_
San Diego Audubon Society	20,052		11,575	_
San Diego Chinese Center	_		4,663	_
San Diego City College Foundation	6,510		_	_
San Diego Earth Day	21,878		15,151	_
San Diego Film Foundation	24,961		20,452	_
San Diego Fleet Week Foundation	_		9,014	_
San Diego Music Foundation	_		8,385	_
San Diego Shakespeare Society	5,967		4,502	_
Springfest Inc.	_		9,392	_
St. Madeleine Sophie's Center	_		9,408	_
Torrey Pines Kiwanis Foundation	24,348		20,452	_
Transcendance Youth Arts Project	6,120		4,806	_

Special Promotions (Cont'd)

oposiai i romotione (cont a)	FY2012		FY2013		FY2014
Organization / Program	Actual		Budget		Proposed
Write Out Loud			3,558		_
	\$ 362,996	\$	402,589	\$	402,589
	, ,	•		•	,
Organizational Support Actors Alliance	\$ 209,229	\$		\$	_
Aja Project	19,976		22,937	Ψ	
Art of Elan	3,258		8,139		
California Ballet Association	66,195		58,060		
Camarada	7,598		9,003		_
Center for World Music	7,550		14,772		_
City Ballet, Inc.	44,750		43,212		_
Classics for Kids	22,593		22,531		_
Common Ground Theatre	4,883		22,001		_
Culture Shock Dance Troupe	1,000		8,651		_
Cygnet Theater	101,461		107,418		_
Diversionary Theatre	41,524		34,986		_
Eveoke Dance Theatre	22,780		22,942		_
Fern Street Community Arts, Inc.	11,960				_
Finest City Performing Arts, Inc./San Diego Gay Men's Chorus	19,873		25,035		_
Japanese Friendship Garden Society of San Diego	50,114		52,243		_
La Jolla Chapter, SPEBSQSA, Inc.	-		1,156		_
La Jolla Historical Society	21,433		21,729		_
La Jolla Music Society	170,718		174,367		_
La Jolla Symphony and Chorus	30,017		29,267		_
The Library Association of La Jolla/Athenaeum Music and Arts	84,812		89,444		_
Library	- 1,- 1		22,		
Mainly Mozart Festival, Inc.	83,622		82,942		_
Malashock Dance and Company	34,021		34,956		_
Maritime Museum Association of San Diego	193,213		209,483		_
Media Arts Center San Diego	57,052		72,753		_
Mingei International Museum	135,455		195,936		_
Mojalet Dance Collective	_		3,038		_
Mo'olelo Performing Arts Company	17,292		20,546		_
Moxie Theatre	_		6,816		_
Museum of Contemporary Arts, San Diego	259,234		289,799		_
Museum of Photographic Arts	99,920		99,870		_
New Children's Museum	151,833		236,361		_
Old Globe Theatre	394,382		411,721		_
Persian Cultural Center	22,540		23,081		_
PGK Project	_		5,213		_
Playwrights Project	29,424		27,316		_
Prophet World Beat Productions	26,342		23,708		_
The Putnam Foundation/Timken Museum of Art	53,984		83,111		_
Reuben H. Fleet Science Center	235,956		281,066		_
Samahan Filipino American Performing Arts and Education Center	5,362		_		_
San Diego Air and Space Museum, Inc.	252,647		250,169		_
San Diego Archaeological Center	30,211		17,285		_
San Diego Art Institute	42,293		38,302		_
San Diego Asian Film Foundation	47,294		47,510		_
San Diego Automotive Museum	39,614		37,845		_
San Diego Ballet	31,717		27,770		_

Special Promotions (Cont'd)

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0		FY2012		FY2013		FY2014
Organization / Program		Actual		Budget		Proposed
San Diego Center for Jewish Culture		96,035		112,189		_
San Diego Chamber Orchestra		61,511		65,073		_
San Diego Children's Choir		23,171		21,549		_
San Diego Chinese Historical Society and Museum		15,022		16,735		_
San Diego Civic Youth Ballet		22,260		21,870		_
San Diego Dance Theater		28,387		29,166		_
San Diego Early Music Society		9,452		9,311		_
San Diego Guild of Puppetry		7,284		6,884		_
San Diego Historical Society		92,800		100,651		_
San Diego Junior Theatre		79,614		82,267		_
San Diego Master Chorale		14,556		15,165		_
San Diego Model Railroad Museum, Inc.		40,450		37,991		_
San Diego Museum Council		8,520		9,045		_
San Diego Museum of Art		244,056		283,691		_
San Diego Museum of Man		105,949		117,091		_
San Diego Opera Association		387,863		368,199		_
San Diego Repertory Theatre		138,985		128,091		_
The San Diego Society of Natural History		324,837		306,193		_
San Diego Symphony Orchestra Association, Inc.		391,934		400,344		_
San Diego Watercolor Society		42,782		22,196		_
San Diego Women's Chorus		_		1,836		_
San Diego Writers Ink		7,044		8,453		_
San Diego Young Artists Music Academy, Inc.		11,439		12,466		_
San Diego Young Artists Symphony Orchestra		11,776		13,074		_
San Diego Youth Symphony and Conservatory		56,770		62,831		_
Save Our Heritage Organisation		59,791		54,424		_
Scripps Ranch Theatre		10,227		13,168		_
Spreckels Organ Society		16,104		16,039		_
Theater and Arts Foundation of San Diego County/La Jolla		360,839		369,007		_
Playhouse		000,000		303,007		
Unlimited Jazz Dance Productions/Patricia Rincon Dance		18,409		9,913		_
Collective		10, 100		0,010		
Veteran's Memorial Center		21,782		23,180		_
Villa Musica		9,145		17,626		_
Westwind Brass		8,269		9,910		_
Women's History Museum and Educational Center		8,184		10,717		_
Young Audiences of San Diego		44,175		58,577		_
Organizational Support Subtotal	\$	5,956,004	\$	6,107,411	\$	6,107,411
	Ψ	3,330,004	Ψ	0,107,411	Ψ	0,107,411
Other						4
Commission for Arts and Culture Department	\$	826,786	\$	948,968	\$	1,021,372 <sup>1</sup>
Mayor/City Council Allocations		199,711		363,250		380,000
Penny for the Arts Blueprint	\$	_	\$	_	\$	1,600,000
Other Subtotal	\$	1,026,497	\$	1,312,218	\$	3,001,372
TOTAL ARTS, CULTURE, AND COMMUNITY FESTIVALS	\$	7,345,497	\$	7,822,218	\$	9,511,372
CAPITAL IMPROVEMENTS						
Capital Improvements						
Convention Center Complex	\$	9,200,688	\$	8,697,275	\$	8,057,450
Mission Bay Park/Balboa Park Improvements	Ψ	933,601	Ψ	1,600,000	Ψ	1,689,234
		000,001		.,000,000		.,000,201

Special Promotions (Cont'd)

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Organization / Program		FY2012 Actual		FY2013 Budget		FY2014 Proposed
QUALCOMM Stadium		4,797,262		4,752,882		4,748,556
Trolley Extension Reserve		925,000		278,716		1,152,299
Capital Improvements Subtotal	\$	15,856,551	\$	15,328,873	\$	15,647,539
TOTAL CAPITAL IMPROVEMENTS		15,856,551		15,328,873		15,647,539
ECONOMIC DEVELOPMENT PROGRAMS						
Citywide Economic Development						
CleanTECH San Diego	\$	12,150	\$	30,000	\$	_
CommNexus San Diego		_		25,000		_
Horton Plaza Theatre Foundation		385,000		435,000		_
Mission Trails Regional Park Foundation, Inc.		36,450		40,000		_
San Diego Regional Economic Development Corporation		60,287		40,000		_
San Diego World Trade Center		204,370		_		_
Citywide Economic Development Subtotal	\$	698,257	\$	570,000	\$	570,000
Economic Development and Tourism Support						
Adams Avenue Business Association	\$	24,188	\$	43,200	\$	_
Asian Business Association		33,300		22,752		_
BID Council		25,000		40,000		_
City Heights Community Development Corporation		48,060		48,690		_
Greater Golden Hill CDC		48,396		_		_
Greater San Diego Business Association		_		39,040		_
Hostelling International-American Youth Hostels		54,000		48,690		_
Japan Society of San Diego and Tijuana		42,660		25,382		_
Old Town San Diego Chamber of Commerce		28,480		33,032		_
Otay Mesa Chamber of Commerce		47,891		48,690		_
San Diego Convention & Visitors Bureau		23,292		41,600		_
San Diego Data Processing Corporation		100,000		_		_
San Diego Diplomacy Council		48,060		25,382		_
San Diego East Visitors Bureau		19,991		26,162		_
San Diego Film Commission		100,000		· _		_
San Diego Watercolor Society		19,878		_		_
South County Economic Development Council		48,060		48,690		_
Travelers Aid Society of San Diego		54,000		48,690		_
Economic Development and Tourism Support Subtotal	\$	765,257	\$	540,000	\$	540,000
Other						
Business Expansion, Attraction, and Retention (BEAR)	\$	448,149	\$	515,000	\$	_
Economic Development Program Administration		137,150		180,000		_
Other Subtotal	\$	585,299	\$	695,000	\$	695,000
TOTAL ECONOMIC DEVELOPMENT PROGRAMS	\$	2,048,812	\$	1,805,000	\$	1,805,000
MAJOR EVENTS						
Major Events	_		_		_	
Major Events Revolving Fund	\$	150,000	\$	150,000	\$	150,000
Major Events Subtotal	\$	150,000	\$	150,000	\$	150,000
TOTAL MAJOR EVENTS	\$	150,000	\$	150,000	\$	150,000
SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILIT	IES					
Safety and Maintenance of Visitor-Related Facilities	•	4404400=	•	4.4.400.075	•	45.046.076
Discretionary Transient Occupancy Tax Support to General Fund	\$	14,614,637	\$	14,493,278	\$	15,846,272

City of San Diego Fiscal Year 2014 Proposed Budget

Special Promotions (Cont'd)

Organization / Program	FY2012 Actual	FY2013 Budget	FY2014 Proposed
Mission Bay Park/Balboa Park Improvements	575,606	_	370,766
Convention Center	4,834,612	4,375,488	4,722,550
PETCO Park	4,840,000	4,200,000	14,515,750
QUALCOMM Stadium	3,782,738	3,827,118	5,451,444
Special Events Department	641,033	722,192	786,484
Transient Occupancy Tax (TOT) Payment Audit	_	415,000	415,000
Transient Occupancy Tax Administration and Promotional	15,843,328	21,293,473	19,635,494
Activities			
Safety and Maintenance of Visitor-Related Facilities Subtotal	\$ 45,131,954	\$ 49,326,549	\$ 61,743,760
TOTAL SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	\$ 45,131,954	\$ 49,326,549	\$ 61,743,760
SUMMARY			
Arts, Culture, and Community Festivals	\$ 7,345,497	\$ 7,822,218	\$ 9,511,372
Capital Improvements	15,856,551	15,328,873	15,647,539
Economic Development Programs	2,048,812	1,805,000	1,805,000
Major Events	150,000	150,000	150,000
Safety and Maintenance of Visitor-Related Facilities	45,131,954	49,326,549	61,743,760
TOTAL SPECIAL PROMOTIONAL PROGRAMS BUDGET	\$ 70,532,814	\$ 74,432,640	\$ 88,857,671

<sup>&</sup>lt;sup>1</sup>This table represents the entire Transient Occupancy Tax Fund, including the Commission for Arts and Culture and Special Events Departments. See the separate department pages for the Commission for Arts and Culture and Special Events for additional details.

#### Revenue and Expense Statement (Non-General Fund)

Transient Occupancy Tax Fund	FY2012 Actual	FY2013 <sup>*</sup> Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 10,695,139	\$ 10,695,139	\$ 12,219,905
TOTAL BALANCE AND RESERVES	\$ 10,695,139	\$ 10,695,139	\$ 12,219,905
REVENUE			
Grant and Other Revenue <sup>1</sup>	\$ 115,348	\$ 150,000	\$ 150,000
Transient Occupancy Tax	70,527,689	74,282,640	81,131,361
TOTAL REVENUE	\$ 70,643,037	\$ 74,432,640	\$ 81,281,361
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 81,338,176	\$ 85,127,779	\$ 93,501,266
OPERATING EXPENSE			
Operating Expense	\$ 24,410,851	\$ 30,386,723	\$ 28,726,509
Commission for Arts and Culture Department <sup>1</sup>	826,786	948,968	1,021,372
Special Events Department <sup>1</sup>	641,033	722,192	786,484
Penny for the Arts Blueprint	_	_	1,600,000
Transfer to Convention Center Expansion Fund	9,200,688	9,672,763	9,500,000
Transfer to General Fund - One-Cent Discretionary	14,614,637	14,493,278	15,846,272
Transfer to Major Events Revolving Fund	150,000	150,000	150,000
Transfer to Mission Bay/Balboa Park Improvement Fund	1,509,207	1,600,000	2,060,000
Transfer to PETCO Park Fund	4,840,000	4,200,000	14,515,750
Transfer to QUALCOMM Stadium Fund	8,580,000	8,580,000	10,200,000
Transfer to TOT-Convention Center Fund	4,834,612	3,400,000	3,280,000
Transfer to Trolley Extension Reserve Fund	925,000	278,716	1,171,284
TOTAL OPERATING EXPENSE	\$ 70,532,814	\$ 74,432,640	\$ 88,857,671
TOTAL EXPENSE	\$ 70,532,814	\$ 74,432,640	\$ 88,857,671
BALANCE	\$ 10,805,362	\$ 10,695,139	\$ <b>4,643,595</b> <sup>2</sup>
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 81,338,176	\$ 85,127,779	\$ 93,501,266

<sup>\*</sup>At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

<sup>&</sup>lt;sup>1</sup>This statement represents the entire Transient Occupancy Tax Fund including the Commission for Arts and Culture and Special Events Departments. See the separate department pages for the Commission for Arts and Culture and Special Events for additional details.

<sup>&</sup>lt;sup>2</sup>Of the \$4.6 million in fund balance, \$2.3 million is anticipated to be used in Fiscal Year 2015 and another \$2.3 million in Fiscal Year 2016 to support the PETCO Park debt service previously paid from redevelopment funds.